The Role of School Board Presidents

Amy L. De Kok NDSBA Legal Counsel May 2022 "Lunch" & Learn Role and Responsibilities of the School Board President

Appointing a Board President

- NDCC 15.1-09-27: "At the annual meeting, school board members shall elect from among themselves a president to serve for one year."
- NDCC 15.1-09-28: "A vice president may be elected by the board to serve in the absence of the president at any meeting."

Statutory Duties of Board President

- ☐ Preside at all meetings of the board
- Appoint committees subject to board approval
- ☐ Authorize issuance of negotiable instruments for payment of bills
- ☐ Perform all other acts as required by law

Additional Duties Established by Board Policy....

- → Policy BBBA (Officers of the Board)
 - Prepare an agenda in advance of each meeting in accordance with policy.
 - ✓ Serve as official spokesperson for the Board or appoint another member to speak for the Board in communications with the media.
 - ✓ When the Board is not in session, act on any emergency matter that may arise and report action taken at the next meeting.
 - Establish liaison with other governmental agencies to assist in cooperative action.
 - ✓ Provide the necessary leadership to help the Board act as a cohesive whole.
 - ✓ Be available for counsel to the district administrator.

So, When Choosing A Board President....

- → Be a leader among leaders.
- → Be a capable facilitator, skillful negotiator and gracious listener.
- → Be comfortable with public speaking, including being recorded and quoted.
- → Possess good organizational and time management skills.
- → Understands open meetings requirements and board policies and procedures

Calling and Conducting Board Meetings

Power to Call a Meeting

- Annual Meeting held in July each year;
 board president picks a date
- Regular Meetings must be held at least once per month after annual meeting
- Special Meetings May be called by board president or any two board members

Preparation of Agenda

- Board policy assigns responsibility to board president (policies BBBA and BCAA)
 - In consultation with superintendent
 - Seek input from other board members
 - Requests to be added to agenda (other board members and third-parties)
- What if there is a conflict between board president and superintendent?

Other Pre-Meeting Procedures

- ☐ Make sure proper notice has been provided and other open meetings requirements are followed
- Location is adequate for expected public attendance
- ☐ Rescheduling of meetings
- Make sure board members have information needed to prepare for meeting

Board Meeting Procedures

- Call meetings as prescribed by law
- Along with the superintendent, prepare the agenda (See Section IV)
- 3. Review pertinent materials before meeting
- 4. Call meetings to order
- 5. Recognize members wishing to speak
- 6. Limit or extend the time of debate
- 7. Oversee debate (discussion) on motions
- 8. Clearly state items being considered or voted upon
- 9. Announce the results of all votes
- 10. See that agenda and procedural rules are followed
- 11. Rule when persons or procedures are out of order
- 12. Coordinate authorized public discussion
- 13. Control general tone and direction of meeting
- 14. Recess the meeting if necessary
- 15. Appoint committees with approval of board
- 16. Authorize payment of bills
- 17. Declare the meeting adjourned when appropriate
- 18. Review draft of minutes with business manager

Board Meeting Procedures

- Board president responsible to ensure meetings are conducted professionally, orderly and productively.
- Robert's Rules of Order as a guide (policy BCAB)
- Board president shall vote on all motions unless a conflict exists
- Motions and seconds?
- Guide and facilitate discussion without undue influence or monopolizing discussion
- Executive sessions

Maintaining Order

- Adopt and follow policy on public participation (and follow it!)
- Keep discussion focused on the agenda (facilitate discussion and steer back when off topic)
- Build consensus among board members
- Use parliamentary procedures as needed (without allowing it to become more important than meeting itself!)

Communication with Administration

Communication with Administration

- ➤ Liaison between board and administration (superintendent and business manager)
- Receive reports of day-to-day operations from superintendent as needed (sounding board)
- Meet prior to each meeting to prepare and discuss agenda
- Handle complaints against superintendent and business manager
- Coordinate and timely complete superintendent evaluation process

Managing Conflict

Managing Conflict

- Occurs naturally, not all conflict is bad
- Destructive conflict must be managed
- > Don't ignore it
- Conflict among board
- Conflict among other parties (e.g., administration, patrons)

Conflict Among Board

- Build consensus through:
 - > sound data and information
 - Discussion and debate
 - ultimately, make most informed decision in best interests of district and students
- Don't ignore minority viewpoint should be heard and considered
- Make sure all board members have opportunity to express opinions and be heard on issues before board

Basic Steps to Managing Conflict

- **1. Recognize that conflict exists.** You can't fix a problem that isn't acknowledged. State the problem and have the board acknowledge it as well.
- **2. Diagnose the issue:** the source of the conflict, what is happening, who is involved, as well as the feelings on each side of the conflict.
- **3.** Identify the needs or wants of each side of the conflict.
- **4.** Come to agreement that is amenable to both parties or agree to disagree. Often, resolving conflict involves making compromises; it is unlikely that either side will get everything they want.

Other Considerations

Absence or Conflict of Board President...

- → In absence, vice president may preside over meetings (or portions of meeting) NDCC 15.1-09-28; policy BBBA
- → Conflict of interest?
- → To avoid appearance of impropriety

Removal from Office

- Policy BBBA contains removal procedure (typically by majority vote)
- Malfeasance in office or other negative conduct
- Ethics policy (policy BA) contains "consequences"

Questions?

Stay tuned for "The School Board President's Handbook"

Next NDSBA "Lunch" & Learn

When: June 15, 2022 at 9 a.m. CT

What: School Finance 101

Who: Paul Stremick

More info/

register: www.ndsba.org/resources/lunchlearn